

EXHIBIT 31

[Filed Under Seal]

Message

From: Owen, Steve [Steve.Owen@cca.com]
Sent: 10/21/2014 10:07:30 AM
To: Simon Hakim [shakim@temple.edu]; Erwin A. Blackstone (eblackst@temple.edu) [eblackst@temple.edu]
Subject: Follow-up Info

Here is a link to the online petition by colorofchange.org:

http://act.colorofchange.org/sign/temple_university/?akid=3460.689022.mZT8PN&rd=1&t=4

Here is a link to the document outlining their funding sources (which includes public employee union dollars):

www.discoverthenetworks.org/Articles/ColorofChangev3.docx

Here are the talking points:

- The premise of the petition is completely false. To say that the funding source wasn't revealed is completely disingenuous:
 - The publicly available and widely distributed press release that accompanied the initial release of the working paper clearly disclosed the funding for the research.
 - What's more, we took the additional step of adding the press release disclosure to the executive summary in the working paper itself to be abundantly clear.
 - Most importantly, when the peer-reviewed publication was final, disclosure was clearly included twice in the document, and the Independent Institute itself received no funding.
- This matter has already been reviewed and resolved by the university.
- The study, which is not a Temple study, has been published by Ind Inst following a rigorous academic peer review process (a fact the petition fails to acknowledge).
- The alleged "flaws" raised in the petition are being promoted by a UC Berkley PhD candidate who is a self-proclaimed activist researcher opposed to private corrections.

- Steve

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